

## **Council on Virginia's Future Meeting Summary**

**Thursday, January 10, 2008**

**Richmond, VA**

**3:30 pm – 4:45 pm**

Meeting Overview: The meeting was designed to (1) inform and engage members about Council-related activities and (2) engage members in a discussion about the future direction of the Council, including a focus on accelerating progress on educational attainment.

**Meeting Objective 1: Inform and engage members about Council-related activities**

### **Topic 1: Virginia Performs**

- Governor Kaine stressed the value of the Council and of Virginia Performs as both a tool for managing the day-to-day operations of the Commonwealth and for providing better information to support policy and budget decision-making.
- Key milestones were presented, including:
  - The launch of Virginia Performs with societal indicators and agency measures in early 2007;
  - Publication of the Virginia Report, an analytic view of Virginia Performs;
  - Refinement of agency key measures and alignment with societal indicators and goals;
  - Further focus on outcome-based budget decisions; and
  - Further development of the productivity agenda.
- Virginia's presentation at a conference hosted by Governing Magazine was briefly discussed. Conference participants complimented the comprehensive nature of Virginia Performs and the work done to link agency performance to higher-level goals and outcomes.
- Statewide and regional societal-level performance data were reviewed, including potential changes in trends for several societal indicators.

### **Topic 2: Performance-based Budgeting: The Proposed 2008 – 2010 Budget**

- The core elements of the state's approach to performance-based budgeting include strategic plans driven by long-term goals, agency service area plans, key objectives, and performance metrics.
- Agency-level key objectives and higher-level goals continue to be refined by agency leadership in collaboration with the Department of Planning and Budget and the Governor's Office.
- Budget decisions are becoming more closely aligned with agency performance. Examples related to foster care, community-based health care for children, and

improved access to health care were discussed. For instance, Virginia's societal-level indicator for Foster Care is not improving. Examining root causes revealed that a high percentage of Virginia's foster children are in congregate care facilities. This reduces adoption rates and also means that a large percentage of the children "aging out" of foster care are discharged without a strong network of friends and family. Therefore, the Governor's introduced budget for the 2008 – 2010 biennium provides for additional incentives for localities to recruit and train foster families.

- Gainsharing approaches are being implemented in order to promote innovation and productivity improvements.
- Three initiatives will provide better performance and outcome data related to Community Services Boards, the Comprehensive Services Act, and pre-K education.

### Topic 3: Productivity Initiative: Opportunities for Improvement and Innovation

- The status of the productivity initiative was reviewed, including how funds have been allocated to improve constituent services (e.g., better results, shorter transaction times, and reduced constituent expenses), increase operating efficiency, and advance key agency performance objectives.
- Interest in the Productivity Investment Fund has increased dramatically, and the second round of awards will be announced in early 2008.
- The importance of training and establishing trust in accelerating productivity improvements promoting innovation was emphasized.

Meeting Objective 2: Engage members in a discussion about the future direction of the Council, including a focus on accelerating progress on educational attainment

- A Council retreat in Spring 2008 will refine the scope and approach of an initiative to accelerate progress on educational attainment, beginning with a focus on secondary and post-secondary educational outcomes.
- The Council will work with the Hampton Roads Partnership to convene a regional forum with an educational attainment component.
- A statewide forum in November, convened in partnership with Virginia Tech, will focus on high school and post-secondary educational attainment.
- The Governor concluded the meeting by restating the value of the evolving performance leadership and accountability system and by emphasizing the important role the Council could play in enhancing Virginia's future, beginning with setting long-term targets for high school and post-secondary educational attainment.

Meeting Attendees: Governor Timothy M. Kaine; Senator Charles J. Colgan, Sr.; Senator Richard L. Saslaw; Delegate Ward L. Armstrong; John O. "Dubby" Wynne; Mayor William D. Euille (by phone); Mr. W. Heywood Fralin; Mr. James F. McGuirk, II,

ITIB; Dr. Edward G. Murphy; Secretary of Technology Aneesh P. Chopra; Secretary of Finance Jody M. Wagner; Chief of Staff Wayne Turnage; Ric Brown, Director, Department of Planning and Budget; Jane Kusiak, Executive Director, Council on Virginia's Future.

Other legislators in attendance included: Senators Walter A. Stosch and Frederick M. Quayle; Delegates Daniel C. Bowling, Phillip A. Hamilton, Riley E. Ingram, R. Steven Landes, Brian J. Moran, and Chris B. Saxman.